

Three Steps Ahead

CMBG³



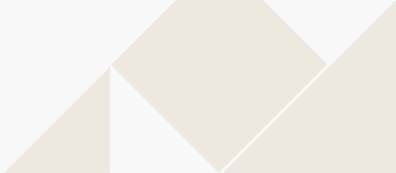
Strategic counsel for complex, high-stakes litigation

CMBG³ is built for the cases that sit where law, regulatory policy, medicine, and science meet. These are matters that carry real exposure and rarely follow a clear path.

Our work concentrates where the stakes are highest, and the answers are hardest to find. We see risk early, build strategy around it, and act with precision when the moment calls for it.

That is what being three steps ahead means. It shapes every engagement we take on.





DIFFERENTIATORS

What Sets Us Apart

Deep expertise. Scientific rigor. Business savviness. The instincts of people who have stayed three steps ahead long enough to know what the next step looks like.

01 **We know when to use diplomacy and when to use a hammer**

The best legal outcome isn't always the loudest one. We're proud that the vast majority of our clients never see the inside of a courtroom, because we engineer exits early through disciplined case assessment, outcome modeling, and strategic resolution. When trial is the right answer, our litigators bring uncommon resolve. That combination — knowing which to deploy and when — is rarer than most firms admit.

02 **Science that wins.**

From toxicology to epidemiology, our cases are built on science that holds up under the scrutiny of depositions, regulatory filings, and juries. We collaborate with leading experts across disciplines to give our clients a defensible, persuasive foundation, not just a legal argument.

03 **National reach. Nuanced judgment.**

We manage litigation across the country, which means we understand how law, juries, regulators, and risk profiles differ from state to state. Our national litigation management capabilities give clients a strategic advantage that local counsel simply can't replicate.

04 **Predictable value. Focused execution.**

We use flat and phased fee structures where possible, keeping teams lean, decisions fast, and outcomes focused. Our clients aren't paying for process; they're paying for results.

05 **Counsel who understands what you are protecting.**

We are business owners who have faced litigation, sat in depositions, defended our own reputation, and managed the real-world weight of legal risk. We bring that perspective to every client relationship — not just legal judgment, but human understanding of what's actually at stake.



OUR APPROACH

Anticipate. Align. Act.

No two clients carry the same risk. No two cases follow the same pattern. The pieces shift with every engagement, and our discipline turns each one into a clear, decisive strategy.



Anticipate.

Risk signals exist long before they become litigation. We track regulatory developments, scientific literature, and litigation trends to give you an early-warning advantage — helping you pivot while others are still catching up.



Align.

We build custom, executable strategies designed for your specific exposure — spanning trial positioning, appellate planning, regulatory response, and political landscape. Every moving piece is mapped and coordinated so your legal posture, compliance framework, and communications operate as one.



Act.

When resolution isn't possible, we move with precision. Our litigators are trial-ready from day one, bringing the kind of measured, disciplined advocacy that commands respect in the courtroom and sends a message well before you get there.

OUR VALUES

Who we are. How we work.



Extreme Ownership

We hold ourselves to high standards and follow through — on commitments to clients, to each other, and to outcomes.



Client Empowerment

We communicate proactively and translate complex risk into decisions executives can act on. Clients should never feel like passengers.



Disruptive Innovation

We question assumptions, including our own, applying creativity and data to shape better outcomes rather than just navigate existing ones.



Trusted & Resilient Team

We win together — sharing credit, telling hard truths, and relying on each other under pressure.

PROFESSIONAL SERVICES

How We Work With You

Beyond individual matters, we serve as strategic partners across your entire risk portfolio.

National Strategic Counsel

Central strategy and coordination across your full litigation portfolio.

Trial Counsel

Trial-ready advocates who step in when a case must be won in the courtroom.

National Negotiation

Coordinated settlement strategy across jurisdictions and dockets.

Regulatory Compliance

Guidance that keeps you ahead of shifting regulatory demands.

Appellate

Appellate strategy and advocacy that protects the outcomes you have won.

Government Relations & Public Affairs

Counsel at the meeting point of law, policy, and public perception.

Post-Verdict Crisis Counsel

Fast, steady counsel when a verdict creates immediate risk.



NATIONAL STRATEGIC COUNSEL

Full-service representation from inception of risk through resolution in the high volume and national litigation space.

WHAT WE DO

Whether you're Fortune 100 or a small business, companies turn to CMBG³ for our client-tailored comprehensive nationwide defense strategy creation and implementation that includes leveraging creative solutions, offering predictability and reduction of risk, and delivering results that meet our clients' goals.

CMBG³ takes a holistic approach to high volume risk and litigation management and offers an expansive scope of unique service options as National Litigation Management Counsel that are custom tailored to the client's needs providing a goal-oriented, efficient and effective strategy for defense portfolio management of complex, voluminous and nationwide litigation.

KEY CAPABILITIES

Our comprehensive legal team addresses every aspect of litigation and the full life of a case:

Litigation Management

Specialists focused on portfolio strategy and coordination.

Trial

Trial-tested attorneys ready to take cases to verdict.

Appellate

Dedicated appellate lawyers protecting and shaping outcomes.

National Settlement Negotiation

Experienced negotiators driving resolution across portfolios.

Settlement Department

Versed in navigating complex settlement agreements and reporting considerations.

WHY CLIENTS CHOOSE US

Custom-Tailored Strategy

From day one, we evaluate the client's litigation profile, risk tolerance, decision-making approach, pain points, and objectives — pairing the client with the right National Coordinating Counsel or litigation team and developing a defense strategy built to meet their goals.

Unique Service Offerings

A rigorous Corporate Representative preparation protocol, extensive technology for resource sharing, data analysis, tracking, and benchmarking, and a deep expert witness network. Our National Litigation Management Department is supported by dedicated Trial, Appellate, National Settlement Negotiation, and Government Relations Departments — ensuring continuity across every pre- and post-litigation need.

National Reach

We represent clients across nearly every jurisdiction in the country, drawing on an extensive national network of defense attorneys, expert witnesses, and opposing counsel. We've built working relationships with every major national plaintiff firm — demanding respect for our clients while balancing hard-line positions with relationship building — so we can move quickly and efficiently toward the best outcomes.

Accountability

We help clients set goals and create benchmarks that guide the process and serve as an objective way to assess how we're adding value — grounded in honest feedback and a commitment to each client's optimum experience.

KEY CONTACTS

Michaela Lancer

Chair, National Litigation Management · Partner

Jeniffer Carson

Chief Executive Officer · Shareholder

TRIAL COUNSEL

Strategic advocacy that pursues sensible settlements when possible, and delivers focused, experienced trial representation when it counts.

WHAT WE DO

We recognize the economics posed by expensive lawsuits and remain flexible to leverage opportunities that arise before and during trial. Where appropriate, we encourage mediation to bring quick resolution and reduce costs. When alternative dispute procedures prove unproductive, our top-rated trial attorneys are prepared to protect your interests and secure the win our clients have come to expect.

The CMBG³ Trial Division practices in offices throughout the country, including Boston, New York, Chicago, Los Angeles, and San Francisco. Our experience enables us to build the most formidable trial team regardless of where the case is tried or the credentials of opposing counsel.

WHY CLIENTS CHOOSE US

CMBG³ differentiates itself from its peers by informing and preparing clients for the best- and worst-case scenarios well in advance of trial, often during the initial consultation. There are no surprises and every move is supported by a carefully calculated approach.

Having a full and complete understanding of our client's business objectives enables our attorneys to map out individualized defense strategies geared toward meeting those objectives and getting our clients back to their day-to-day business operations.



WHERE WE TRY CASES

Asbestos & Talcum Exposure — Decades trying asbestos cases, with clients successfully defended nationwide in more than 50 jury trials.

Products Liability — Complex and sophisticated product and material claims, with an unparalleled ability to deliver on budget.

Construction Law — Construction defects, site accidents, public and private disputes, contractual indemnification, and additional-insured claims.

Sexual Abuse — Substantial experience prosecuting and defending childhood and adult sexual abuse cases, including claims against institutions.

Employment Law — Workplace disputes including harassment, wrongful termination, and discrimination under Title VII, the Equal Pay Act, the ADEA, and the ADA.

Insurance Coverage — Bad faith settlement practices, toxic tort coverage, errors and omissions, and first-party property claims.

Commercial Litigation — Corporations, LLCs, partnerships, and individuals across a multitude of commercial matters.

Personal Injury & Wrongful Death — Car accidents, slip and fall incidents, and other negligence-based claims.

Trucking Accidents — Complex multi-vehicle cases involving heavy trucks, buses, and common carriers.

Benzene Exposure & PFAS — Defending exposure claims nationwide, leveraging deep scientific knowledge and trial experience.

Criminal Defense — Former state prosecutors and defense attorneys versed in all aspects of criminal procedure, evidence, and trial work.

KEY CONTACTS

Brendan J. Gaughan
Shareholder

Geoff Davis
Partner

NATIONAL NEGOTIATION

Skilled negotiators who cut through conflict, identify the real barriers, and move all parties toward resolution.

WHAT WE DO

We serve as dedicated negotiation counsel for companies facing high-stakes litigation, whether stepping into a single case where talks have stalled or developing comprehensive settlement strategies across an entire portfolio of claims. Our team parachutes into ongoing litigation to restart stalled negotiations, develops and implements strategic settlement game plans for clients with high-volume litigation, and identifies pre-litigation agreements and opportunities to reduce risk before claims are ever filed.

Whether the goal is to lower defense spend, achieve predictability in indemnity costs, reduce filings in particular jurisdictions, or eliminate exposure from specific plaintiff firms, we tailor our approach to each client's unique objectives.

KEY CAPABILITIES

Crisis and Individual Case Resolution

We parachute into ongoing litigation, single or multiple cases, where negotiations have fallen apart — bringing a fresh perspective to get clients to resolution.

Ongoing Risk and Litigation Management

We develop and implement strategic settlement game plans for clients with ongoing litigation, lowering defense spend, increasing predictability of indemnity costs, and reducing filings in particular jurisdictions or by particular firms.

Preventative Negotiation

We identify pre-litigation agreements and opportunities to reduce a client's litigation profile and manage risk before claims are filed.

Creative Tactics

We develop and deploy unique negotiation tactics tailored to each client's specific needs and circumstances.

WHY CLIENTS CHOOSE US

Emotional Intelligence

Conflict is effectively synonymous with negative human emotions: fear, frustration, anger, pride, confusion. Where emotions remain unchecked, logic and reason become muted, and conflict persists. We build trust with all sides to allow forward progress and ultimate resolution.

Instinct Born from Experience

Our team relies on instinct developed through years of experience, established relationships across the plaintiff and defense bars, and a deep understanding of human dynamics in high-pressure litigation.

Holistic, Creative Approach

Every client, every case, and every opposing party presents unique dynamics. We assess the full picture and craft creative strategies designed to achieve the best possible outcome.

REPRESENTATIVE WORK

Hundreds of cases reduced — For an equipment manufacturer sued nationally, we negotiated tolling agreements with multiple plaintiffs' firms, dramatically reducing pending inventory and saving substantial defense costs.

Mid-trial resolution — Called in after trial counsel reached an impasse for a cosmetics manufacturer, we reached a favorable resolution short of verdict, far below the last pretrial demand.

KEY CONTACTS

Jeniffer A.P. Carson
Chief Executive Officer
· Shareholder

Carla C. Storm
Partner

Whitney K. Barrows
Partner

Geoff Davis
Partner

REGULATORY COMPLIANCE

Your greatest risk mitigator begins with compliance

WHAT WE DO

We act as true legal counsel to companies, guiding them through not only compliance with federal and state regulations impacting them now, but also the compliance needs that are to come. Our team follows every regulatory development impacting businesses, speaks to lawmakers and agencies about future initiatives, and uses this information to provide sound legal advice to clients for years to come.

Our regulatory compliance team looks three steps ahead of where things stand now, protecting businesses and preventing business disruption for years into the future.

KEY CAPABILITIES

Navigating the Regulatory Landscape

From EPA, FDA, OSHA, and CPSC to state regulations and beyond, we help businesses navigate the “alphabet soup” of the regulatory landscape to ensure complete compliance.

Forward-Looking Counsel

We look ahead to what is coming from a compliance perspective and advise businesses on how best to protect themselves from it.

Enforcement Defense

We defend companies brought into investigations or lawsuits for alleged noncompliance, achieving the best result with the least amount of harmful publicity.

WHY CLIENTS CHOOSE US

Our clients choose us because we think like corporate executives, looking to the long term rather than focusing only on the here and now.

We understand that for businesses to scale and grow, they need forward-looking leaders who see three, five, and ten years into the future. That is how we counsel our clients: advising on compliance needs now and well into the future, so they can concentrate on what matters — their growth — without disrupting the business to manage allegations of noncompliance.



KEY CONTACT

John P. Gardella
Chair, Complex Litigation • Shareholder

APPELLATE PRACTICE

Appellate attorneys who engage early — before or after a verdict — to identify the strongest arguments and maximize your chances of victory.

WHAT WE DO

CMBG³ appellate attorneys have experience in state and federal courts across the United States. We work hand in hand with litigation and trial attorneys to preserve and highlight the strongest arguments during all phases of litigation. We also assist trial attorneys in complex matters so they can focus on presenting evidence.

KEY CAPABILITIES

Trials & Hearings

Our appellate attorneys get involved as early as possible, often well before an appeal is necessary. Trial services include:

- Motion practice before, during, and after trial
- Advising trial counsel on preservation of arguments
- Jury consulting
- Comprehensive daily reporting for clients and stakeholders
- Interlocutory appeals
- Assisting with witness preparation and examinations
- Coordinating trial logistics, technology, and witnesses

Motions

Motion practice requires precision and good judgment. Wherever possible, we prefer to draft and argue motions, or advise motion counsel well ahead of filing, to ensure the best arguments are preserved for appeal.

WHY CLIENTS CHOOSE US

Strong appellate practice requires thoroughness, and thoroughness requires efficiency. We begin with a cost-effective, proficient review of all available arguments, identify the best arguments and the best means of presenting them, and move forward quickly.

The key to a successful appeal is a stubborn refusal to put forward anything short of the best product possible. The research must be comprehensive, the arguments well-supported, and the writing sharp. A strong brief jumps off the page; a strong oral argument compels the attention of everyone in the courtroom.

REPRESENTATIVE WORK

- \$57,750,000 post-trial award reduction in the Supreme Court of New York
- \$6,850,000 award reduction in the Appellate Division, First Department, New York
- Summary judgment granted in an asbestos matter seeking \$20 million in damages
- Multiple voluntary dismissals in response to strong summary judgment motions
- Successful appeals before the highest state courts in New York, Massachusetts, and Hawaii, and appellate courts in Pennsylvania, Connecticut, and California
- Defense verdict in a complex California trial, upheld on appeal

KEY CONTACT

Eric J. Robbie
Partner

GOVERNMENT RELATIONS

Trusted counsel at every level of government.

WHAT WE DO

We advise and assist companies in any regulated industry with navigating federal and state legislation or agency policy. We have the capability to draft, lobby, and connect clients with lawmakers on legislation advocacy. We also monitor legislation and policy, consult companies on compliance with the law or potential law, and make recommendations on how a potential law or policy could impact them.

KEY CAPABILITIES

- Policy analysis
- Legislative monitoring
- Lobbying
- Drafting and filing legislation
- Relationship liaison
- Drafting and submitting testimony to committees and federal regulated agencies



WHY CLIENTS CHOOSE US

Government Experience

Our team members bring firsthand experience from previous Senate offices and nongovernmental organizations, providing clients with insider perspective on how decisions are made on Capitol Hill.

Established Relationships

We maintain strong working relationships with key members of the New England federal delegation and their local offices, ensuring direct access when it matters most.

Legislative Experience

Our team has a proven track record of drafting, filing, and lobbying for legislation that delivers tangible benefits for our clients.

Policy Acumen

Educated at top global universities, our team combines rigorous policy analysis with impact assessment and clear, actionable recommendations tailored to each client's goals.

REPRESENTATIVE WORK

- Successfully drafted, filed, and lobbied on legislation for a multi-million-dollar distribution company that would exempt them from liability in future litigation
- Monitored environmental-related federal legislation nationwide for a multi-million-dollar company, with analysis, anticipated bill trajectory, and potential impact

KEY CONTACT

Amaran Toppa

Sr. Manager, Business Development & Government Relations

POST-VERDICT CRISIS COUNSEL

When the verdict isn't the end — it's the beginning of what comes next.

WHAT WE DO

A significant verdict doesn't close a case — it opens a new set of urgent decisions. CMBG³'s Post-Verdict Crisis Counsel team provides immediate, strategic legal support to companies and insurers navigating the critical hours, days, and weeks following an adverse judgment. From assessing appellate options to managing exposure and protecting business continuity, we are the team clients call when the stakes have never been higher.

We operate with speed, precision, and discretion — because post-verdict moments demand all three.

KEY CAPABILITIES

- Immediate post-verdict triage and strategic assessment
- Appellate strategy and motion for new trial preparation
- Judgment notwithstanding the verdict (JNOV) and remittitur motions
- Supersedeas bond and judgment enforcement management
- Post-verdict settlement negotiation and resolution strategy
- Insurance coverage coordination and carrier communication
- Damage mitigation and exposure management
- Crisis communications support and reputational risk guidance

KEY CONTACTS

Jeniffer A.P. Carson
Chief Executive Officer
• Shareholder

Whitney K. Barrows
Partner

Michaela Lancer
Chair, National
Litigation Management
• Partner

WHY CLIENTS CHOOSE US

We are ready before the verdict is read.

Our team doesn't wait for a crisis to begin planning. We build post-verdict contingency strategy during trial so that when a difficult outcome occurs, we are already three steps ahead.

Speed without sacrifice.

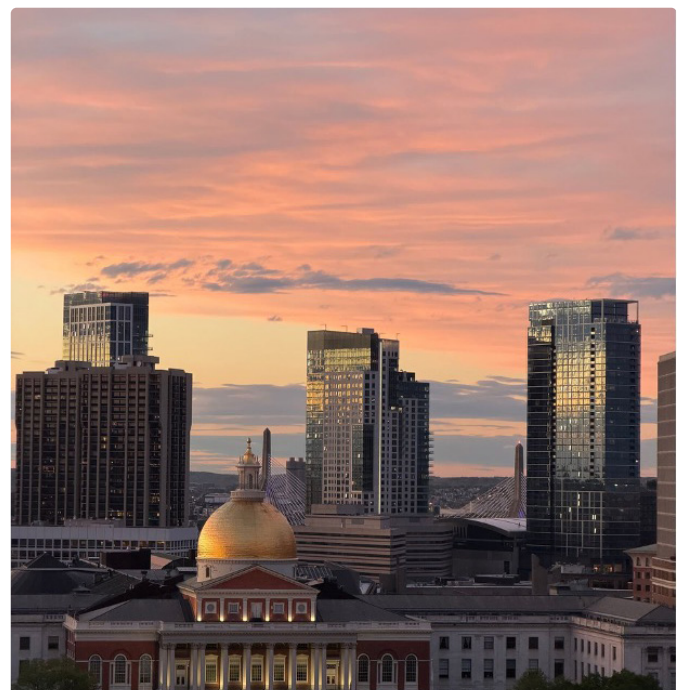
Post-verdict windows are narrow and unforgiving. We move fast — without cutting corners — to protect our clients' options, assets, and reputation in real time.

Deep experience across high-stakes practice areas.

Our post-verdict counsel draws on deep expertise across product liability, mass tort, employment, and commercial litigation — giving clients a team that understands both the legal landscape and the business realities at stake.

National reach. Personal accountability.

With a national litigation footprint and a culture of Extreme Ownership, CMBG³ clients know exactly who is responsible for their matter — and that person is reachable, responsive, and invested in the outcome.



PRACTICE AREAS

What We Do

Every engagement is different. Our work concentrates where the stakes are highest: the intersection of complex litigation, regulatory exposure, and scientific scrutiny. These are the areas where we go deepest, and where being three steps ahead matters most.

Product Liability

We defend manufacturers and suppliers in high-exposure product cases. Includes Asbestos, Benzene, Silica, and Talc.

Environmental Law

We handle contamination, regulatory, and toxic tort matters, including the fast-moving area of PFAS.

General Litigation

We take on complex disputes across jurisdictions, including Proposition 65 matters.

Commercial Disputes

We resolve business conflicts with strategies built around your commercial goals.

Insurance Litigation

We represent insurers and policyholders in coverage, bad faith, and complex claims.

Employment Law

We advise and defend employers on workplace disputes and compliance.

Abuse

We handle sensitive abuse, and harassment matters with discretion and care.



PRODUCT LIABILITY

Defending products, protecting reputations, with over 100 years of combined experience in complex products liability cases nationwide.

WHAT WE DO

Our products liability attorneys provide comprehensive, strategic approaches to the defense of our clients to avoid, resolve, and prevent future lawsuits. We draw on our experience as National Coordinating Counsel identifying nationwide litigation trends that arm our clients with the knowledge and confidence to accomplish this.

In the decades that we have dedicated to defending our clients, we have saved them millions by providing efficient, effective, and cost-conscious legal representation.

KEY CAPABILITIES

Our Products Liability Practice Group specializes in the defense of complex scientific and medical cases, including those involving asbestos, talc, and silica.

Asbestos Litigation

Representing manufacturers, sellers, suppliers, and distributors sued for asbestos liability, with decades of experience navigating specialized dockets and defending allegations dating back 50+ years.

Silicosis Litigation

Defending manufacturers, distributors, and suppliers — primarily in California — against failure-to-warn claims involving silica dust risks.

Talc Litigation

Representing companies sued over alleged asbestos contamination in cosmetic and industrial talc products, a litigation that has surged in 2024–2025 following failed bankruptcy resolutions and high-profile verdicts.

Industrial and Consumer Products

Defending manufacturers of industrial machinery, heavy equipment, HVAC systems, vehicles, tools, ladders, scaffolding, aerial lifts, paint, cosmetics, and other consumer goods.

WHY CLIENTS CHOOSE US

Trendsetters

Other firms look to us to lead change in products liability defense. We are longstanding members of the Massachusetts Asbestos Litigation Defense Executive and Discovery Committees — small, invite-only committees where we effectuate change for the entire defense bar. We are routinely invited to keynote at the DRI Asbestos Conference and Perrin conferences and have argued precedent-setting motions in both the Massachusetts and California asbestos litigations. Partner Geoff Davis was part of the appellate team that successfully argued the O’Neil decision in California, significantly impacting the national asbestos litigation trajectory.

Trial-Tested

We have started trial in over 40 asbestos cases in Massachusetts, New York, and California. Our reach extends further: our firm’s Trial Division has been retained as drop-in trial counsel for trials across the country.



KEY CONTACTS

Kendra Bergeron
Chair, Product Liability
· Shareholder

Gregory R. Youman
Partner

Geoff Davis
Partner

Karlene Manley
Partner

Mark J. Claflin
Partner

ASBESTOS LITIGATION

Dozens tried. Thousands defended. Decades of experience defending asbestos cases nationwide.

WHAT WE DO

We serve as National Coordinating Counsel for half a dozen companies in asbestos litigation, defend clients in so-called “judicial hell holes” like New York, Illinois, and South Carolina, and maintain expertise on asbestos litigation trends in every state.

Our offices in Boston, Northern California, and Southern California position us to litigate cases in California, Connecticut, Massachusetts, Nevada, Rhode Island, Washington, and beyond.

KEY CAPABILITIES

National Coordinating Counsel

Strategic oversight and coordinated defense across jurisdictions nationwide for multiple companies.

Litigation Defense

Defending companies against asbestos exposure claims in state and federal courts, including the most plaintiff-friendly jurisdictions.

Trial

Started trials in over 40 asbestos cases in Massachusetts, New York, and California — responsible for one of only six defense verdicts in Massachusetts asbestos cases in the past 15 years.

Appellate

Protecting favorable outcomes and challenging adverse rulings, including precedent-setting appeals that have shaped asbestos litigation nationally.

Settlement Negotiations

Leveraging deep experience and established relationships with major plaintiff firms to achieve efficient, cost-effective resolutions.

Expert Coordination

An extensive network of medical, scientific, and industrial hygiene experts to support defenses against complex exposure allegations.

WHY CLIENTS CHOOSE US

Trial-Tested

We have started trial in over 40 asbestos cases and secured over 175 verdicts across products liability, construction, contracts, dram-shop, and child abuse cases. We are responsible for one of only six defense verdicts in Massachusetts asbestos cases in the past 15 years.

Trendsetters and Industry Leaders

We have successfully argued trend-setting motions in California and Massachusetts asbestos cases. Our attorneys are keynote speakers at renowned conferences and industry group seminars, including the DRI Asbestos Conference. Our attorneys are elected members of the Massachusetts Asbestos Executive and Discovery Committees, where they effectuate change to the docket for the entire defense bar. Partner Geoff Davis was part of the appellate team that successfully argued the O'Neil decision in California's appellate courts, significantly impacting the national asbestos litigation trajectory.

National Reach

We defend clients in so-called “judicial hell holes” and maintain a presence in the jurisdictions that matter most. Our extensive national network of defense attorneys, expert witnesses, and opposing counsel keeps us informed of jurisdictional developments and national trends.

KEY CONTACTS

Kendra Bergeron

Chair, Product Liability
· Shareholder

Karlene Manley

Partner

David Goldman

Shareholder

Whitney Barrows

Partner

BENZENE

Translating benzene exposure science into strong legal defense.

WHAT WE DO

We represent manufacturers, distributors, and other businesses in benzene exposure litigation, providing strategic defense grounded in scientific and regulatory insight. From single-plaintiff claims to large-scale litigation, we help clients manage risk, control costs, and navigate complex exposure issues with confidence.

KEY CAPABILITIES

Litigation Defense

Defending manufacturers, distributors, and other businesses against benzene exposure claims in jurisdictions across the country.

Regulatory Compliance

Counseling clients on compliance with federal and state regulations governing benzene use, handling, and exposure limits.

Risk Management

Helping clients proactively assess and mitigate litigation risk related to benzene exposure in their operations and products.

Trial and Appellate

Building defense strategies designed for trial from day one, with an appellate team prepared to protect favorable outcomes or challenge adverse rulings.

Settlement Negotiations

Leveraging scientific expertise and litigation experience to achieve efficient, cost-effective resolutions when appropriate.

Product Defense

Defending the safety and regulatory compliance of our clients' products against claims related to benzene content or exposure.

WHY CLIENTS CHOOSE US

Built for trial from day one

Companies choose us because we don't approach benzene litigation reactively. We build defense strategies designed for trial from the outset, which strengthens every position we take along the way — including in settlement.

Science integrated with strategy

Our ability to integrate scientific expertise directly into defense strategy lets us challenge exposure and causation theories at their foundation rather than at the margins.

Coordinated across jurisdictions

We manage complex exposure claims across jurisdictions while maintaining disciplined cost control, giving clients confidence in both their outcomes and their spend.



KEY CONTACT

Eric J. Robbie
Partner

SILICOSIS LITIGATION

At the forefront of defending companies in the emerging silica countertop toxic tort, backed by years of complex toxic tort experience nationwide.

WHAT WE DO

CMBG³ has successfully negotiated, defended, and resolved hundreds of claims involving silica-based products. Our representation extends well beyond traditional litigation defense. We collaborate closely with clients to understand their business operations, product lines, supply chains, and risk profiles to craft tailored strategies that address both present claims and long-term exposure risks.

By combining legal expertise with deep technical knowledge, CMBG³ consistently delivers favorable outcomes for clients navigating this emerging and increasingly high-stakes litigation.

KEY CAPABILITIES

While silica-related litigation has primarily been concentrated in California, it is now gaining traction in other jurisdictions. CMBG³ has been deeply involved since the earliest stages, representing manufacturers, distributors, suppliers, and retailers of stone slabs.

- Developing case-specific and national litigation strategies
- Evaluating and challenging exposure allegations and causation theories
- Advising on regulatory, workplace safety, and compliance considerations
- Coordinating expert analysis and testing
- Resolving claims efficiently and cost-effectively to minimize business disruption

WHY CLIENTS CHOOSE US

Extensive Litigation Experience

Our attorneys have defended a significant volume of silica claims and understand the unique dynamics, legal theories, and evidentiary challenges involved. We know the plaintiffs' bar driving this litigation and anticipate how claims are likely to evolve.

Mastery of Medical & Scientific Issues

Silicosis claims hinge on complex questions of occupational exposure, dose analysis, latency, and differential diagnoses. We stay current on cutting-edge medical literature, industrial hygiene standards, and competing causation theories – allowing us to effectively challenge unsupported claims.

Strategic Use of Experts

CMBG³ partners with leading experts, including physicians and certified industrial hygienists, who analyze exposure scenarios, evaluate diagnoses, and strengthen our scientific defense.

Cost-Effective, Business-Focused Representation

We manage costs, reduce operational disruption, and identify opportunities to resolve claims early where appropriate – delivering efficient, practical results.

Preparedness for National Expansion

As silicosis litigation spreads beyond California, our nationwide toxic tort experience positions us to adapt quickly as new jurisdictions become affected.

KEY CONTACTS

Kendra Bergeron
Chair, Product Liability
· Shareholder

Geoffrey M. Davis
Partner

Gregory R. Youman
Partner

David Goldman
Shareholder

TALC LITIGATION

Defending companies nationally in one of today's most rapidly evolving mass tort litigations.

WHAT WE DO

We represent companies that are sued for alleged asbestos contamination in talc-based products, including both cosmetic and industrial products. Our representation spans the full lifecycle of talc litigation — from early case assessment and national coordinating counsel services through trial and appeal. We have represented clients in talc matters for several years at both the local and national level.

CMBG³ was first to predict the evolution of talc cases from ovarian cancer claims to asbestos-contamination claims, first to present to companies in-house on future talc trends, and first to present at national conferences on combatting the talc PR bias.

KEY CAPABILITIES

National Coordinating Counsel

Serving as NCC for multiple companies facing talc litigation nationwide, providing strategic oversight, budget management, and coordinated defense across jurisdictions.

Litigation Defense

Defending manufacturers, distributors, suppliers, and retailers against talc exposure claims in state and federal courts across the country.

Trial

Trial-tested attorneys ready to take talc cases to verdict, bringing deep scientific knowledge and courtroom experience to every trial.

Appellate

Protecting favorable outcomes and challenging adverse rulings through skilled appellate advocacy.

Regulatory & Compliance Counsel

Advising clients on evolving FDA regulations and testing methodologies for talc in cosmetic and industrial products.

Settlement Negotiations

Leveraging litigation experience and scientific expertise to achieve efficient, cost-effective resolutions when appropriate.

WHY CLIENTS CHOOSE US

National Thought Leaders

Our attorneys are recognized nationally as experts on talc litigation. CMBG³'s Jeniffer Carson was chosen from hundreds of attorneys to speak before the FDA on talc in cosmetic products — her statements are now part of the official government record and will impact the FDA's ultimate decision on proper methodology for testing talc in cosmetics.

Trendsetters

We predicted the shift from ovarian cancer to asbestos-contamination claims before it happened, presented to companies in-house on future talc trends before other firms did, and were among the first to address the talc PR bias at national conferences. Our attorneys are routinely invited to speak at premier industry events including Perrin's Talc Litigation Conference.

Persuasive Advocates

Brendan Gaughan participated in a nationally recognized mock talc trial where the jury identified him as the most persuasive defense attorney. That same persuasive advocacy is what our clients experience in every real courtroom.

Scientific & Regulatory Depth

Our team combines deep litigation experience with genuine scientific and regulatory expertise, enabling us to challenge plaintiffs' experts effectively and translate complex science into persuasive arguments for juries and judges.

KEY CONTACTS

Jeniffer A.P. Carson

Chief Executive Officer · Shareholder

John Bitetto

Senior Counsel

ENVIRONMENTAL LAW

Forward-looking environmental counsel that saves millions and stops disruption before it starts.

WHAT WE DO

Our environmental attorneys handle the full scope of federal and state regulatory, compliance, and litigation matters. We specialize in anticipating risk, interpreting complex scientific evidence, and providing strategic counsel that protects both business and reputation.

Unlike many firms that offer separate environmental lawyers depending on the issue, our attorneys represent clients across every major environmental law — including CERCLA, RCRA, TSCA, the Clean Air Act, Clean Water Act, Proposition 65, and many others — ensuring continuity, clarity, and a holistic approach in every engagement.

KEY CAPABILITIES

Environmental Compliance

Interpreting and complying with CERCLA, RCRA, TSCA, Proposition 65, and other regulatory frameworks through practical compliance programs that protect business continuity.

Environmental Risk Management

Identifying legislative and industry trends that may impact operations, and designing pragmatic, cost-efficient programs to lower risk.

Sustainability Initiatives

Guiding companies through sustainability programs and defending against consumer fraud and related litigation.

Emerging Chemicals of Concern

Advising on the shifting regulatory landscape for emerging contaminants with technical and scientific depth.

PFAS Litigation, Compliance & Risk Management

National thought leaders in PFAS — guiding class-action defense, compliance programs, and policy engagement.

Government Relations

Working directly with regulatory agencies and lawmakers to shape policy outcomes aligned with your goals.

WHY CLIENTS CHOOSE US

Scientific Precision

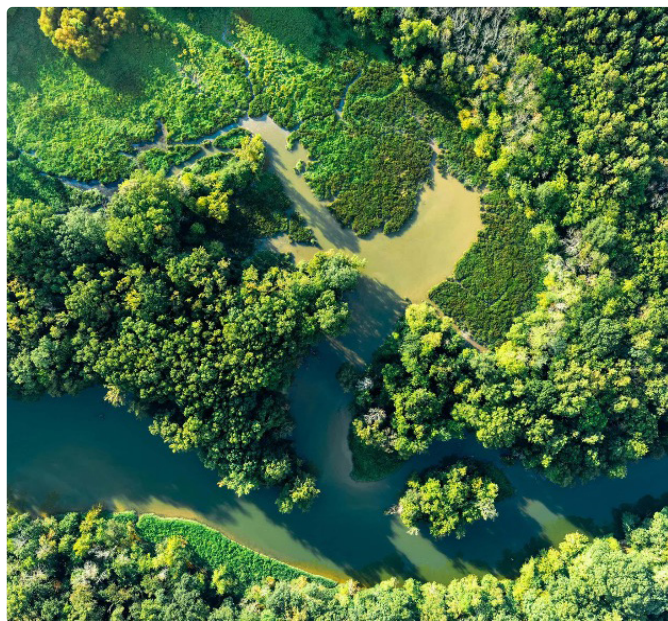
Our attorneys are recognized for their ability to translate complex science into persuasive, accessible arguments for regulators, juries, and stakeholders.

Integrated Expertise

One team handles all aspects of environmental law — litigation, compliance, and policy — ensuring clients receive consistent, strategic counsel.

Proven Results

Our record includes defense verdicts, dismissed claims, and favorable resolutions in high-stakes cases involving hazardous materials and emerging chemicals.



KEY CONTACT

John P. Gardella

Chair, Complex Litigation • Shareholder

GENERAL LITIGATION

Experienced, practical defense when the stakes are high — in every courtroom that counts.

WHAT WE DO

When businesses and insurers face litigation, from single claims to sprawling multi-party disputes, CMBG³ provides battle-tested defense across state and federal courts. With over 300 combined years of courtroom experience, we represent Fortune 100 companies, regional businesses, and insurers, resolving cases efficiently while protecting our clients' long-term interests. We don't just respond to lawsuits; we manage them strategically from day one.

KEY CAPABILITIES

Trial Defense

Jury and bench trial representation in state and federal courts across 10+ jurisdictions.

Motion Practice

Aggressive early dispositive motions designed to reduce or eliminate exposure before trial.

Appellate Practice

Early appellate retention and post-verdict strategy as multi-million dollar verdicts rise nationwide.

National Litigation Management

Portfolio-level oversight for clients managing high-volume or recurring litigation programs.

Insurance Defense

Defense of insureds across liability lines, from first notice through resolution.

Expert & Daubert Strategy

Rigorous expert witness challenges and scientific evidentiary strategy in complex cases.

WHY CLIENTS CHOOSE US

300+ years of combined experience

Our attorneys have tried cases and managed litigation in courts across the country. Clients get seasoned litigators, not associates learning on the job.

Proven cost savings at scale

CMBG³ has saved clients tens of millions of dollars in litigation costs through strategic case management, early resolution, and decisive courtroom work.

A majority women-owned, AV-rated firm

Recognized by Martindale-Hubbell and Super Lawyers, CMBG³ brings a distinct, diverse, collaborative perspective that Fortune 100 clients trust.

REPRESENTATIVE WORK

Apportioning fault fairly — Represented a manufacturer where evidence implicated dozens of other exposure sources. Through expert strategy and aggressive third-party identification, we limited allocated fault well below the industry average, producing a verdict significantly below plaintiff's demand.

Pre-trial appellate retention — Engaged before trial in a high-stakes product liability matter, our appellate team preserved all viable appeal arguments, resulting in a successful post-verdict reduction of a seven-figure judgment.

KEY CONTACTS

John P. Gardella

Chair, Complex Litigation
· Shareholder

Mark J. Claflin

Partner

PROPOSITION 65

We defend companies in bounty-hunter driven litigation and partner with them to create compliance plans that ensure that the companies are never brought into litigation.

WHAT WE DO

We take a proactive, scientific approach to helping clients faced with either Prop 65 risks or claims. Understanding Prop 65 risk requires understanding a vast number of chemicals, their intentional or unintentional uses in products, and how those uses intersect with the thresholds established under Prop 65 regulations.

KEY CAPABILITIES

Compliance Counseling

Advising clients on the best approach to developing warning label language that not only satisfies Prop 65 regulations but mitigates any risk from potential litigation.

Indemnity Agreements

Drafting indemnity agreements for use with downstream and upstream entities that squarely address Prop 65 claims to reduce or eliminate risk to our clients.

Enforcement Defense

Defending clients in Prop 65 matters using not only our legal expertise, but also our in-house scientific and chemical expertise.

WHY CLIENTS CHOOSE US

Unlike other law firms who focus their efforts only on litigating Prop 65 claims, CMBG³ partners with clients before a claim is ever filed to develop a cost-effective, company-tailored business plan that ensures compliance with the law before litigation arises.

This approach means your company can continue to plan for its short-term and long-term needs while receiving the highest quality representation in the most cost-effective manner – rather than diverting attention and budget to defending claims that never needed to happen.



KEY CONTACT

Gregory R. Youman
Partner

COMMERCIAL DISPUTES

Protecting business relationships, rights, and bottom lines, from boardroom to courtroom.

WHAT WE DO

Business disputes are costly, disruptive, and rarely simple. CMBG³ defends and advises companies from regional operators to Fortune 100 corporations when commercial relationships break down, contracts are contested, or liability is alleged. We combine deep litigation experience with practical business judgment to resolve disputes efficiently, whether through negotiation, arbitration, or trial. Our goal is always to protect what matters most: your operations, your reputation, and your financial position.

KEY CAPABILITIES

Contract Disputes

Breach of contract claims, enforcement actions, and commercial agreement interpretation across industries.

Real Estate Disputes

Commercial property litigation including landlord-tenant, title, and development disputes.

Insurance Coverage Disputes

Coverage analysis, bad faith defense, and policyholder-versus-insurer disputes at trial and in arbitration.

Due Diligence & Risk Assessment

Pre-transaction dispute risk analysis and litigation exposure reviews for M&A and asset acquisitions.

Regulatory Defense

Defense of enforcement actions affecting commercial operations.

WHY CLIENTS CHOOSE US

200+ corporate clients, from Main Street to the Fortune 100

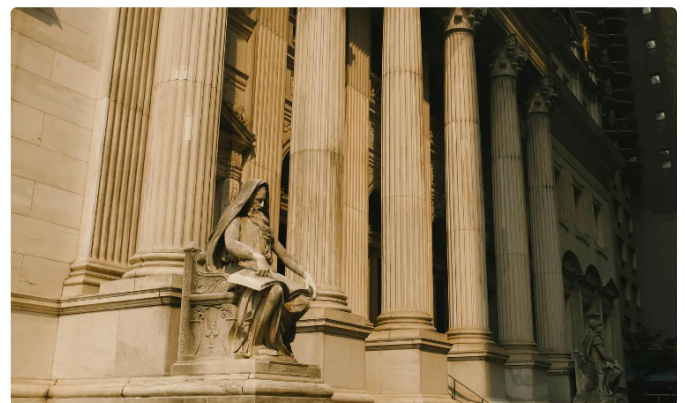
CMBG³ represents over 200 companies across industries. We understand that a mid-size regional business and a global manufacturer need different strategies, and we tailor our approach accordingly.

Litigation that serves business goals

We measure success by business outcomes, not billable hours. Our attorneys identify cost-effective resolution paths early, so disputes don't become distractions that outlast their business justification.

Consulting that prevents the next dispute

Beyond reactive defense, we advise clients on risk management, ESG exposure, compliance, and due diligence — helping companies avoid disputes before they begin.



KEY CONTACTS

Jeniffer A.P. Carson

Chief Executive Officer
· Shareholder

John P. Gardella

Chair, Complex
Litigation · Shareholder

Eric J. Robbie

Partner

Michael D. Simons

Partner

INSURANCE LITIGATION

We mitigate risk and protect capital and reputations through a full array of insurance defense, coverage, and related services for insurers, self-insurers, policyholders, and TPAs in state and federal courts in Connecticut, Massachusetts, and Rhode Island.

WHAT WE DO

We advise insurers and defend their insureds in high exposure matters involving Commercial Auto and Trucking, Commercial General Liability, Employer Liability, Products-Completed Operations, Excess, Umbrella, and other types of casualty policies and coverages.

Our attorneys also provide coverage opinions, defend bad faith and other first-party claims against insurers, and prosecute and defend declaratory judgment actions.

KEY CAPABILITIES

Our experience includes the defense of first and third-party claims in cases involving:

- Auto-Trucking Accidents
- Bad Faith and 93A
- Coverage
- Commercial Property
- Commercial Transportation
- Construction Sites
- Dram Shop Liability
- Employer Liability
- Fraternal Organizations
- Premises Liability
- Product Liability
- Property Management
- Restaurant and Retail
- Security
- Vehicle Leasing
- Schools and Churches
- Umbrella and Excess Liability
- Uninsured and Underinsured Motorists

WHY CLIENTS CHOOSE US

With decades of experience representing insurers and their insureds, our attorneys bring a deep command of substantive insurance and tort law and a practical understanding of how casualty policies operate in real-world disputes.

We are highly experienced in analyzing complex policy language, identifying applicable coverages, exclusions, and limitations, assessing primary, excess, and concurrent coverages, and navigating the tripartite relationship among insurer, insured, and counsel with precision and professionalism.

We deploy well-considered strategies for early case resolution, dispositive motion practice, and thorough trial preparation when necessary. Our attorneys are well acquainted with the investigators, judges, jury pools, and mediators in each jurisdiction, and draw from a deep bench of experts across multiple disciplines.

REPRESENTATIVE WORK

- Defense for insurers involving employer, fleet auto, trucking, leasing, construction, commercial property, and homeowners' policies
- Defense of coverage and bad faith claims in Massachusetts, Connecticut, Rhode Island, and pro hac vice in New Hampshire
- Declaratory judgment actions for insurers in Connecticut and Rhode Island
- Appeals for product manufacturers in the Connecticut Appellate and Supreme Courts

KEY CONTACTS

Mark J. Clafin
Partner

Scott Spencer
Senior Counsel

EMPLOYMENT LAW

We counsel companies of all sizes on legal matters that arise from the employer-employee relationship.

WHAT WE DO

In order to succeed, every company must necessarily cultivate and safeguard its relationships with its employees. We consult with companies to draft and formalize appropriate documents, trainings, and policies to protect companies when those relationships break down and represent companies when the breakdown results in or may result in litigation.

KEY CAPABILITIES

Compliance Counseling

We protect our clients at the outset from employment-litigation risk. We spend time getting to know your business and the nature of your employer-employee dynamics so we can provide relevant, sound, and truly protective guidance.

Litigation Defense

We represent companies in every type of discrimination, harassment, wrongful termination, ADA, and retaliation matter – as well as the numerous federal and state workplace laws that apply.

WHY CLIENTS CHOOSE US

Unlike other law firms, we do not simply send our clients template documents that numerous other clients use. We get to know your business, your culture, and your managers, so we best understand the risks your company might face from employment-related issues.

It is this foundational understanding that we are confident saves our clients untold amounts of money and reputational damage from costly litigation.

KEY CONTACT

Nathanael E. Wright
Partner



ABUSE

Strategic guidance to prevent employee misconduct and experienced defense when abuse and harassment claims arise.

WHAT WE DO

In a best-case scenario, we work with companies to help them follow best practices, conduct formal training programs, and draft policies that ensure that employee malfeasance presents the least amount of risk to the company. If a company finds itself brought into an abuse or harassment lawsuit, we defend our client appropriately while maintaining a balance between zealous advocacy and empathy for the sensitivity of the situation.

Our clients look to us because we offer legal representation at the perfect intersection between risk management and litigation for abuse and harassment claims.

KEY CAPABILITIES

Preventative Policies

Tailored policies and procedures designed to eliminate abuse and misconduct within client organizations before issues arise.

Comprehensive Risk Assessment

In-person evaluations of workplace practices and protocols, identifying vulnerabilities and minimizing exposure to potential claims.

Strategic Response Planning

Clear, actionable response plans that equip employers to address complaints swiftly, effectively, and in a manner that protects the business.

WHY CLIENTS CHOOSE US

We look beyond the legal

We understand that claims of abuse and harassment present reputational damage issues that will last well beyond the legal case at hand. Our business perspective, combined with our legal expertise, separates us from the rest.

Proven results

Our record includes dismissed claims and favorable resolutions in high-stakes cases involving incredibly sensitive factual accusations. We give you the tools you need to protect yourself and defend you when your back is against the wall.

REPRESENTATIVE WORK

A client hired us after being sued for alleged abuse or harassment of a visitor to the business. With no video evidence, the case appeared to be a high-risk “he said, she said” matter presenting significant reputational risk. Our team investigated the accuser’s background, locating and interviewing contacts from decades ago.

Through those interviews, we learned the accuser had a long history of false accusations of inappropriate sexual conduct. We obtained a successful resolution for our client and have since counseled the company on strengthening policies and procedures to minimize future risk.

KEY CONTACTS

Nathanael E. Wright
Partner

Veronica Lee
Attorney

RESULTS

Proven Results Across Complex Risk

Our clients bring us matters that carry real weight. Here is what that partnership looks like, in their words.

“

We truly don't know what would have happened if CMBG³ hadn't joined this case.

— **Fortune 100 Cosmetic Company**

“

Just a note to say THANK YOU! Our investors loved you and appreciated your insights... we've had tons of incoming feedback & requests for the replay.”

— **Global Financial Institution**

“

As always, your firm continues to be at the forefront of client service. From a client's perspective, your team consistently exceeds what I see from many other firms in the market.

— **Corporate Client**

“

Thank you for being so easy to work with and accessible. It really is the people in our job that make all the difference, and CMBG3 has some of the best.”

— **Global Insurance Company**

Meet the People Behind Our Practice

Our attorneys combine scientific and regulatory depth with the judgment that only comes from experience. With more than 100 years of combined litigation experience, we bring both breadth and focus to every matter.

50

Attorneys

24

Paralegals

32

Operations



COMMUNITY

CMBG³ Cares

We believe a law firm's responsibility extends beyond the work it takes on.

Since the firm's founding, CMBG³ has operated on the belief that legal excellence and community responsibility belong together. Through CMBG³ Cares, our team comes together every month to volunteer, contribute, and support the causes and organizations that make our communities stronger, driven by the people who make up this firm, not by mandate.

We support a broad range of charitable causes, from homelessness and children's welfare to education, health, and social equity.



OUR IMPACT, SO FAR

30+

charitable organizations
supported

75+

community events
participated in

10,000

hours given back
by our team

COMMUNITY

Pro Bono

Access to quality legal representation should never come down to what someone can afford.

At CMBG³, pro bono work is part of how we practice law — taken seriously, resourced properly, and approached with the same commitment we bring to other matters on our docket. Our goal is to make the individuals and families we represent pro bono, feel empowered, represented and that justice can be on their side.

We are deliberate about connecting our pro bono work to our broader community and diversity efforts, because access to justice, equity, and community are, in the end, the same conversation.



OUR COMMITMENT, IN NUMBERS

25+

Pro bono matters
taken on

10

Years of consistent
pro bono practice

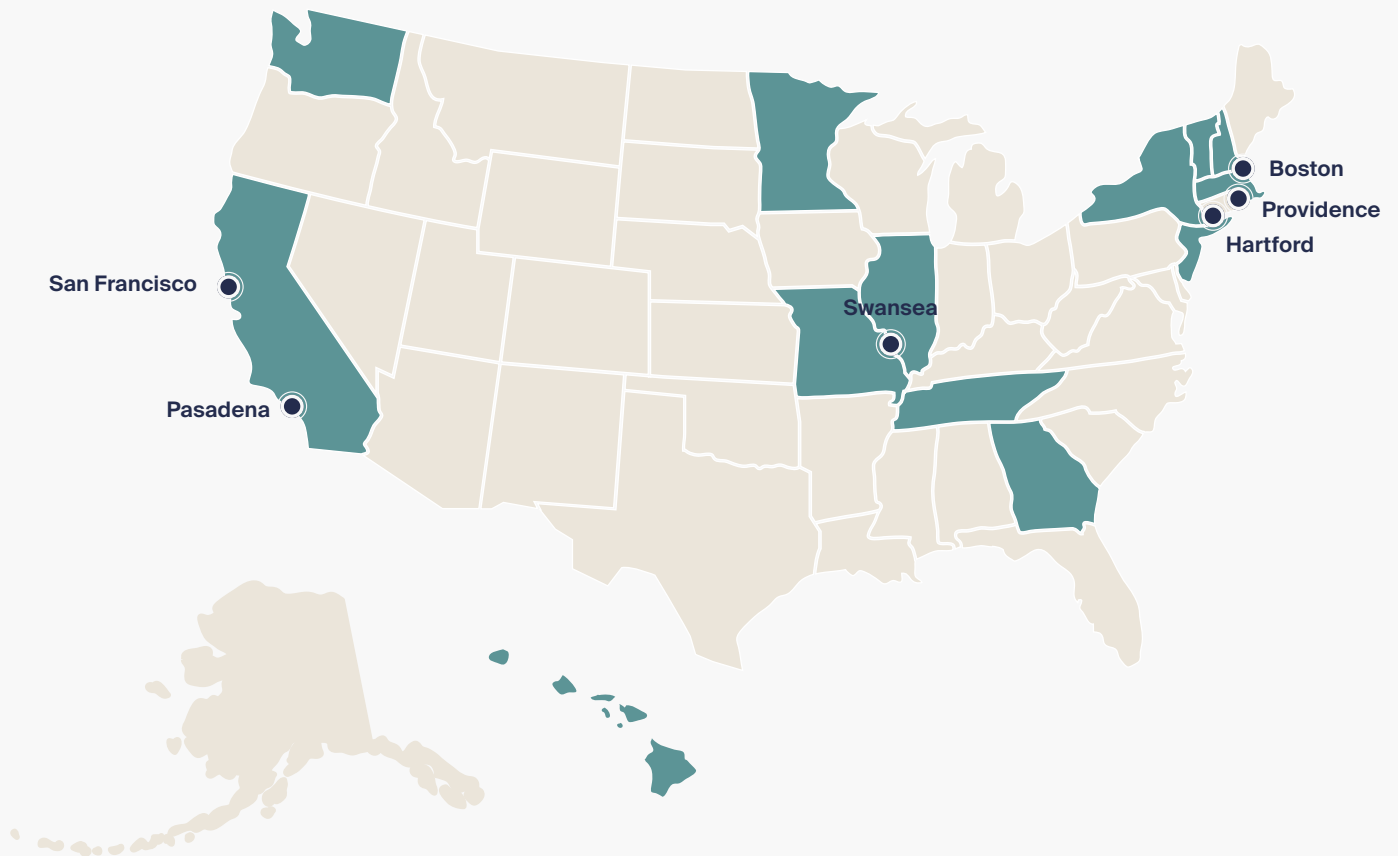
13,000

Hours of pro bono
representation

OUR OFFICE LOCATIONS AND ADMISSIONS

National Reach. Local Judgment.

CMBG³ Law pairs offices in 6 cities with active bar admissions in a wide span of states. Wherever your matter takes you, experienced counsel is close at hand.



Our Office Locations

- | | |
|---------------------|----------------|
| ▶ Boston, MA | ▶ Hartford, CT |
| ▶ Providence, RI | ▶ Pasadena, CA |
| ▶ San Francisco, CA | ▶ Swansea, IL |

START A CONVERSATION

Let's Talk.

Whether you are facing an immediate legal challenge, managing a complex regulatory environment, or working to get ahead of risk before it compounds, we are ready to help. Reach out to start a conversation about how CMBG³ can support your business.

Start a Conversation

cmbg3.com · 1-800-cmbg-law

CMBG³